Appendix C

List of Background Papers

- Council Report 22nd February 2017 Leadership Arrangements for International Projects and System Transformation within Health and Social Care
- 2. Email correspondence DL NHCT July 2017
- Presentation to Informal Cabinet July 2017 Draft International Strategy for NHCFT and NCC
- 4. Council report 6th September 2017 Approval of Revised Executive Management Structure
- 5. Approved Minutes of Council Meeting on 6th September 2017
- 6. Council report 1st November 2017 Appointment of the Chief Executive (Head of Paid Service) and associated changes to the Executive Management Structure
- 7. Approved Minutes of Council meeting on 1st November 2017
- 8. United Arab Emirates contract December 2017
- 9. Email correspondence Exec Director HR & OD and payroll December 2017
- 10. Memorandum of Understanding NCC/NHCT 9th January 2018
- 11. Chief Executive statement of terms and conditions January 2018
- 12. Council report 21st February 2018 Strategic Management Changes and Changes to the Returning Officer and the Electoral Registration Officer for the Council
- 13. Approved Minutes of Council meeting on 21st February 2018
- 14. Chinese phase 1 contract April 2018
- 15. Informal Cabinet Briefing September 2018
- 16. Ward Hadaway advice note November 2018 Guidance Note on Use of Corporate Vehicle for Commercialisation
- 17. Irish contract November 2018
- 18. Presentation to Informal Cabinet NHS Northumbria International Alliance Internal Introduction 6 November 2018
- 19. Overarching Co-operation Agreement NCC NHCT December 2018
- 20. Ward Hadaway advice note regarding proposed NCC incorporation June 2019
- 21. Informal Cabinet Briefing September 2019
- 22. Ward Hadaway advice note November 2019 Legal guidance to support proposal regarding company incorporations
- 23. Cabinet Report 11th February 2020 Proposed Incorporation Group Holding Company for Northumberland County Council
- 24. Informal Cabinet Briefing 29th April 2020
- 25. Framework Agreement NCC/Chinese company 19th June 2020
- 26. Chinese phase 2 contract June 2020
- 27. International Consultancy Summary of Financial Performance 2016/17 to 2020/21
- 28. NCC Statement of Accounts 2016/17
- 29. NCC Statement of Accounts 2017/18
- 30. NCC Statement of Accounts 2018/19

- 31. NCC Statement of Accounts 2019/20
- 32. NCC Draft Statement of Accounts 2020/21
- 33. Pay Policy Statements 2017 to 2021